

REPORT TO: Health and Wellbeing Board

MEETING DATE: 20 January 2021

REPORTING OFFICER: David Parr
Senior Responsible Officer, One Halton
Chief Executive, Halton Borough Council

PORTFOLIO: Health and Wellbeing

SUBJECT: One Halton - Update Report

WARDS: Borough wide

1.0 PURPOSE OF THE REPORT

1.1 The purpose of this report is to provide the Health and Wellbeing Board with an update on matters relating to the development of One Halton, including the work of the One Halton Forum, the Integrated Commissioning Group and the Provider Alliance.

2.0 RECOMMENDATION: That the contents of the report are noted.

3.0 SUPPORTING INFORMATION

One Halton Meetings

- 3.1 The last meeting of the One Halton Forum took place on 15 December 2020, this was the first Forum to take place since March 2020. Key updates in relation to One Halton are shared in this report.
- 3.2 The One Halton Provider Alliance and Integrated Commissioning Group have remained postponed during the pandemic but are expected to reconvene during 2021.

Programme Updates

- 3.3 **Urgent Treatment Centres:** An Operational Delivery Group is in place and developing an improved standardised model of care. Work is being undertaken with the Primary Care Networks to increase capacity. A robust communications and engagement plan is being developed to ensure clear messages to the public about what services are available locally at the UTCs.
- 3.4 **Place Based Integration:** Progress with this programme has been delayed due to the pandemic, once capacity allows, the implementation plan to deliver the 10 Year Vision will commence.

- 3.5 **Making Every Contact Count:** This training programme has been paused during the pandemic. It is anticipated to restart in 2021 once capacity allows.
- 3.6 **Leadership Development:** A System Leadership Programme has been developed specifically for One Halton. The programme, which will commence in March 2021, for a duration of six months, is aimed at senior leaders, focussing on collaboration and shaping the future. The Programme is funded by NW Leadership Academy and the dedicated leadership funding provided by Cheshire and Merseyside Health and Care Partnership last year.
- 3.7 **Cancer Prevention:** This is a priority area for One Halton. It was agreed at the One Halton Forum to appoint a Clinical Lead, establish a collaborative project group and ensure cancer prevention programmes address the outcomes within the One Halton Plan and Health and Wellbeing Strategy. This work is ongoing.
- 3.8 **Cardiovascular Disease (CVD):** Work has continued within individual organisations. Once capacity allows the intention will be to ensure a collaborative CVD prevention programme is developed specifically for Halton.

The Health and Wellbeing Board are asked to note the updates provided in relation to the One Halton Programmes.

Integrated Care Systems

- 3.9 The Cheshire and Merseyside Health and Care Partnership (C&M HCP) – formally the STP - are positioning themselves to become an Integrated Care System (ICS) by April 2021.
An ICS is a collaboration of Partnerships, bringing together local NHS providers and commissioners, local authorities and local partners to collectively plan and integrate care to meet the needs of the population.
- 3.10 Halton is one of the nine Places/Boroughs that make up C&M HCP. *One Halton* is driving the work of Place in Halton. It will have a significant and important role in
- i. future service commissioning of health and social care in Halton
 - ii. high quality, clinically safe health and social care service delivery ‘closest to home’ in Halton
 - iii. ensuring Halton gets the necessary health and social care provision and funding to match need.
- 3.11 C&M HCP have developed a Memorandum of Understanding (MoU) which sets out the revised governance arrangements for the partnership as well as supporting collaborative partnership working. It is expected this will be finalised and approved in February 2021.
- 3.12 On the 24th November 2020 NHS England/Improvement published a consultation document [Integrating Care-Next steps for integrated care systems](#) which outlines how Integrated Care Systems could be embedded in legislation or guidance.

Two options are proposed within the document;

- i. Option1: A Statutory Committee Model
- ii. Option2: A Statutory Corporate NHS Body Model

NHS England/Improvement recommend option 2, advising it offers long term clarity in terms of system leadership and accountability.

Whichever option is decided upon, the intentions for Place are consistent with the vision outlined in the One Halton Five Year Plan.

3.13 The development of an ICS, ICPs, the development of the MoU and the NHS Consultation Document have raised a number of concerns, and will be subject to Joint Scrutiny across the Cheshire and Merseyside footprint. This will look at

How the proposal for a single ICS and ICPs for Cheshire and Merseyside would impact on the following:

- i. the commissioning and delivery of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint*
- ii. the funding of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint*
- iii. the quality of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint*
- iv. the clinical robustness of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint*
- v. the governance (including local democratic representation) of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint*
- vi. the democratic scrutiny of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint*

Integrated Care Partnerships

3.14 One Halton already demonstrates effective system wide governance through the Health and Wellbeing Board. The Integrated Commissioning Group and Provider Alliance provide the foundation for One Halton to become an Integrated Care Partnership (ICP).

ICPs are the fundamental building blocks for ICSs. An ICP will commission and deliver services locally on a Borough footprint.

3.15 At the last *One Halton* Forum on the 15th December 2020 the following next steps were agreed:

- i. Continue to build on the *One Halton* Partnership. This will be the Place driver for Halton and will work with the C&M HCP. Partnership to ensure Halton gets the best health and social care deal for Halton residents from the C&MHC Partnership
- ii. Review and strengthen existing integrated commissioning to create a Halton 'ask' based on need while seeking to remove the commissioner / provider split.
- iii. Re-energise and restart the Provider Alliance. Consider a name change to the 'Partnership Collaborative" or similar.
- iv. Supporting the PCNs to lead (and Chair) the Provider/ Partnership Collaborative.
- v. Local 'asks' (currently Commissioning) will be based on outcomes.
- vi. Do as much as possible at Place/Closer to home.
- vii. Participate in a collaborative workshop to develop a One Halton Framework for service delivery and provision in Halton.

The Health and Wellbeing Board are asked to note the updates provided in relation Integrated Care Systems, Integrated Care Partnerships and the major role of ONE HALTON in ensuring the primacy of the Place Halton

One Halton Finance

- 3.16 At the Health and Wellbeing Board in July 2019, the Board agreed to delegate authority and management of the budget to the Chief Executive/One Halton Senior Responsible Officer in consultation with the Chair of the Health and Wellbeing Board and the Health and Wellbeing Portfolio Holder.
- 3.17 Since the last Health and Wellbeing Board there have been no requests for funding from the One Halton budget.
- 3.18 It was previously reported that One Halton was expecting to receive £425,000 for 2020/21 from Cheshire and Merseyside Health and Care Partnership which is top sliced from CCG budgets. However the allocation for 2020/21 has now been confirmed as £348,000.
- 3.19 For 2020/21 the revised One Halton budget is therefore £676,000. This includes money carried over from 2019/20 some of which is already allocated to existing projects.
- 3.20 For 2020/21, there is a balance of £336,000 available for investment to support the delivery of the One Halton Plan. This money can be carried over to the next financial year.
- 3.21 A One Halton Budget Statement is available as Appendix 1.

The Health and Wellbeing Board are asked to note the update.

4.0 POLICY IMPLICATIONS

n/a

5.0 FINANCIAL IMPLICATIONS

- 5.1 One Halton funding is used to provide resource and capacity as well as investing into new schemes. Funding from the Cheshire & Merseyside Health Care Partnership is received with guidance/caveats for how it should be spent. One Halton will ensure any funding received is used for its intended purpose and reported back through the appropriate channels.
- 5.2 The Health and Wellbeing Board has oversight over all One Halton spend.

6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

One Halton supports the Council priorities for a Healthy Halton and the Health and Wellbeing Board Priorities.

6.1 Children and Young People in Halton

One Halton supports the Council priorities for Children and Young People.

6.2 Employment, Learning and Skills in Halton

One Halton supports the Council priorities for Employment, Learning and Skills in Halton.

6.3 A Healthy Halton

One Halton supports the Council priorities for a Healthy Halton.

6.4 A Safer Halton

One Halton supports the Council priorities for a Safer Halton.

6.5 Halton's Urban Renewal

None in this report.

7.0 RISK ANALYSIS

No risk analysis is required for the recommendations in this report.

8.0 EQUALITY AND DIVERSITY ISSUES

One Halton supports the Council priorities to deliver equality and diversity in Halton.

9.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972

None under the meaning of the Act.

